Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

(Securities Code 2418) March 13, 2018

To Shareholders with Voting Rights:

Masayuki Tsukada President and CEO TSUKADA GLOBAL HOLDINGS Inc. 3-11-10 Higashi, Shibuya-ku, Tokyo, Japan

## **NOTICE OF**

## THE 23RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 23rd Annual General Meeting of Shareholders of TSUKADA GLOBAL HOLDINGS Inc. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting in person, you can exercise your voting rights in writing or by electronic methods (the internet). If you exercise your voting rights in writing or by electronic methods, please review the Reference Documents for the General Meeting of Shareholders attached hereto, and exercise your voting rights no later than 6:00 p.m. on Wednesday, March 28, 2018 (JST).

- 1. Date and Time: Thursday, March 29, 2018, at 10:00 a.m. (JST)
- 2. Place: Art Grace Club

1-1-9 Kamiosaki, Shinagawa-ku, Tokyo, Japan

- 3. Meeting Agenda:
  - Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's 23rd fiscal term (from January 1, 2017 to December 31, 2017) and results of audits by the Financial Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
    - 2. Non-consolidated Financial Statements for the Company's 23rd fiscal term (from January 1, 2017 to December 31, 2017)

Proposals to be resolved:

Proposal 1:Appropriation of SurplusProposal 2:Election of Six Directors

### 4. Guidance for Exercise of Voting Rights

- (1) If approval or disapproval for each proposal is not indicated on the Voting Rights Exercise Form, it will be deemed that approval is indicated for each proposal.
- (2) If a shareholder of the Company exercises his/her voting rights by proxy pursuant to the provisions of Article 15 of the Company's Articles of Incorporation, the shareholder may authorize one other shareholder with voting rights to exercise his/her voting rights. In this case, please submit a document certifying the authority of representation.
- (3) If you exercise your voting rights via the internet, please refer to "Procedures for Exercising Voting Rights via the Internet" on page 7 and exercise your voting rights no later than 6:00 p.m. on Wednesday, March 28, 2018.
- (4) If you exercise your voting rights twice, once in writing and via the internet, those exercised via the internet shall be deemed valid. Also, if you exercise your voting rights more than once via the internet or using a personal computer and a mobile phone, the vote exercised last shall be deemed valid.

- $\odot$  If you are attending in person, please present the enclosed Voting Rights Exercise Form at the reception desk on arrival at the meeting.
- ◎ If there should be any matters that must be corrected in the Reference Documents for the General Meeting of Shareholders, the Business Report, and/or the Consolidated and the Non-consolidated Financial Statements, the corrected matters are posted on the website of the Company (<u>http://www.tsukada-global.holdings</u>).

# **Reference Documents for the General Meeting of Shareholders**

## **Proposals and References**

Proposal 1: Appropriation of Surplus

Taking into consideration the business performance during this fiscal year, future business development, etc., the Company proposes the year-end dividend for this fiscal year as follows:

<Year-End Dividends>

- (1) Type of dividend property Cash
- Matters related to allocation of dividend property and total amount thereof Dividend per share of the Company's common stock: ¥5 Total amount of dividends: ¥238,500,830
  Effective date of dividends from surplus
- (3) Effective date of dividends from surplus March 30, 2018

### **Proposal 2:** Election of Six Directors

The terms of office of six Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the Company proposes that six Directors be elected.

The candidates	for	Directors	are as	follows:	
----------------	-----	-----------	--------	----------	--

No.	Name (Date of birth)	Career sur	Number of shares of the Company held		
		June	1997	President and CEO of the Company (to present)	
		June	1999	CEO of Best Bridal Hawaii, Inc. (to present)	
		August	2000	President and Representative Director of Best Planning Inc. (to present)	
		October	2006	President and Representative Director of Acqua Grazie, Inc. (currently Best-Anniversary Inc.)	
		December	2006	President and Director of Best Bridal Korea, Inc. (to present)	
		February	2007	President and Director of PT. Tirtha Bridal (to present)	
	Masayuki Tsukada (June 21, 1946)	July	2007	President and Representative Director of Life Create Bank, Inc. (to present)	
		January	2011	President and Representative Director of Hospitality Network Corporation (currently BEST HOSPITALITY Network Inc.) (to present)	
1		November	2013	President and Representative Director of Best Global, Inc. (to present)	10,965,700
		December	2013	Representative Director of Ecpark Pte. Ltd. (to present)	
		February	2014	President and Representative Director of Best Bridal Inc. Successor Preparatory Company (currently Best Bridal Inc.) (to present)	
		September	2014	President and Representative Director of FAJA, Inc. (currently BEST HERBS, Inc.) (to present) President and Representative Director of RAJA, Inc. (to present)	
		January	2015	Manager of Best Resort LLC (to present)	
		August	2015	Manager of BEST HOSPITALITY LLC (to present)	
		January	2018	President and CEO of Best-Anniversary Inc. (to present)	

Masayuki Tsukada built the Tsukada Global Holdings Group seen today as the Company's founder. He leads management with strong leadership as the Representative Director and provides guidance and advice from a broad perspective for the management in general. We nominated him as a candidate for Director to sustainably increase corporate value.

No.	Name (Date of birth)	Career su	Career summary, position, assignment and important concurrent positions		
	Jur De Keiko Tsukada Ma (December 7, 1951) Jul Jul	December	1995	Joined the Company	
		June	1997	Executive Managing Director of the Company (to present)	
		December	2002	Representative Director of Fine Expand Co., Ltd. (to present)	
2		March	2005	President of Best Bridal Hawaii, Inc. (to present)	1,424,400
2		July	2007	General Manager of Marketing Division of the Company	1,424,400
		July	2014	General Manager of Business Development Division of the Company	
		April	2016	Responsible for Business Development Division of the Company (to present)	

Reasons for Nomination as a Candidate for Director

Keiko Tsukada, since joining the Company in 1995, has engaged in predominately marketing related work for many years, contributed to value creation of various facilities and branding for the Group, and has abundant experience and knowledge related to management. We nominated her as a candidate for Director to sustainably increase corporate value.

3 Kento Tsukada (February 13, 1989)		January	2013	Joined Hospitality Network Corporation (currently BEST HOSPITALITY Network Inc.)	
	September	2014	Director of FAJA, Inc. (currently BEST HERBS, Inc.) Director of RAJA, Inc. (to present)		
		February	2016	Managing Director of FAJA, Inc. (currently BEST HERBS, Inc.) (to present)	219,200
	(reordary 13, 1767)		2016	General Manager of Planning & Development Division of the Company (to present) Director of the Company (to present)	
		January	2018	President and Representative Director of Best-Anniversary Inc. (to present)	

Reasons for Nomination as a Candidate for Director

Kento Tsukada has experience as a Director at our group companies in addition to experience that includes new business development, and is a competent person who can reliably implement the Group governance sought for a holding company. In light of this, we nominated him as a candidate for Director to sustainably increase corporate value.

	Kenichi Maruyama (April 22, 1962)	March November	1986 2005	Joined McDonald's Company (Japan), Ltd. General Manager of Division of Sales Headquarters of McDonald's Company (Japan), Ltd.	
		October	2009	General Manager of Division of Human Resources Headquarters of McDonald's Company (Japan), Ltd.	1,000
4		September	2014	Joined the Company	
4		April	2015	General Manager of Human Resources Division of the Company	1,000
		February	2016	General Manager of Human Resources Division and General Manager of General Affairs Division of the Company (to present)	
		March	2016	Director of the Company (to present)	

Reasons for Nomination as a Candidate for Director

Kenichi Maruyama has abundant business experience and extensive knowledge in administration. We nominated him as a candidate for Director to enhance the effectiveness of the Board of Directors' decision making and supervisory function by making use of his experience and knowledge.

No.	Name (Date of birth)	Career su	Career summary, position, assignment and important concurrent positions		
	Securities Co., Ltd.)October1996Joined Weathernews Inc.December1999Joined Big Store.Com Co., Ltd.October2001Director of Finantec Co., Ltd.March2006Outside Director of the Company (to NovemberNovember2007Outside Director of Shinoken Group present)	April	1983	Joined Hitachi Zosen Corporation	
		March	1987	Joined Wako Securities Co., Ltd. (currently Mizuho Securities Co., Ltd.)	
		October	1996	Joined Weathernews Inc.	2,000
		December	1999	Joined Big Store.Com Co., Ltd.	
5		October	2001	Director of Finantec Co., Ltd.	
5		March	2006	Outside Director of the Company (to present)	
		November	2007	Outside Director of ANAP Inc. (to present)	
		Outside Director of Shinoken Group Co., Ltd. (to present)			
		September	2011	President and Representative Director of JBI Inc. (to present)	

Reasons for Nomination as a Candidate for Outside Director

Takashi Nishibori has abundant experience and extensive knowledge concerning the field of corporate management as the manager of a consulting company. We nominated him as a candidate for Outside Director so that he will contribute to the enhancement of corporate governance by continuing to supervise the management of the Company and giving advice on the management of the Company in general. Since he took office as Outside Director of the Company in March 2006, his term of office is 12 years at the conclusion of this Annual General Meeting of Shareholders.

6 Takashi Terachi (June 20, 1959)		April	1998	Professor at School of Business Administration at Kwansei Gakuin University (to present)	
		January	2010	President and Representative Director of Anchor Associates Co., Ltd. (to present)	
		April	2011	Manager of Academic Affairs at Kwansei Gakuin University	0
	April	2014	Dean of School of Business Administration at Kwansei Gakuin University		
		August	2015	Outside Director of J-COM Holdings Co., Ltd. (currently LIKE Co., Ltd.)	
		March	2016	Outside Director of the Company (to present)	

Reasons for Nomination as a Candidate for Outside Director

Takashi Terachi has expertise and extensive knowledge as a university professor. We nominated him as a candidate for Outside Director so that he will contribute to the enhancement of corporate governance by giving advice on the management of the Company in general. Since he took office as Outside Director of the Company in March 2016, his term of office is two years at the conclusion of this Annual General Meeting of Shareholders.

Notes:

- 2. Masayuki Tsukada, a candidate for Director, is a parent or equivalent as defined in Article 2, Item 4-2 of the Companies Act.
- 3. Matters related to candidates for Outside Directors are as follows:
  - (1) Takashi Nishibori and Takashi Terachi are candidates for Outside Directors. The Company has notified the Tokyo Stock Exchange, on which the Company is listed, of said candidates' designation as independent officers. If their reelection is approved in accordance with this proposal, the Company plans to continue the said notification.
  - (2) Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act and Article 29, Paragraph 2 of the Company's Articles of Incorporation, the Company has concluded an agreement with Takashi Nishibori and Takashi Terachi to limit liability for damages stipulated in Article 423, Paragraph 1 of the Act. If this proposal is approved, the Company plans to continue the said limited liability agreement. The maximum amount of liability for damages based on the said agreement shall be the minimum liability amount as stipulated in laws and regulations.

<sup>1.</sup> No special interest exists between the Company and any of the above candidates for Directors.

<Procedures for Exercising Voting Rights via the Internet>

Please confirm the following matters before exercising your voting rights via the internet.

If you attend the meeting in person, you do not need to exercise your voting rights either by postal mail (Voting Rights Exercise Form) or via the internet.

- 1. Website for exercising voting rights
  - (1) You can exercise your voting rights via the internet only by accessing the Company's designated website for exercising voting rights (https://evote.tr.mufg.jp/) via a personal computer, a smart phone or a mobile phone (i-mode, EZweb or Yahoo! Keitai)\*. (Please note that this service is unavailable between the hours of 2:00 a.m. and 5:00 a.m. daily.)

\* i-mode, EZweb and Yahoo! are trademarks or registered trademarks of NTT DOCOMO, INC., KDDI CORPORATION, and Yahoo! Inc. of the U.S., respectively.

- (2) You may not be able to exercise your voting rights from a personal computer or a smart phone depending on your internet connection environments: e.g., when you use a firewall, etc. for internet connection; when antivirus software is installed; when a proxy server is used; and when Transport Layer Security (TLS) encrypted communication is not designated.
- (3) When exercising voting rights from a mobile phone, please use i-mode, EZweb or Yahoo! Keitai service. In order to ensure security, the designated website is only compatible with mobile terminals capable of TLS encrypted communication and transmission of mobile phone information.
- (4) Votes will be accepted via the internet until 6:00 p.m. on Wednesday, March 28, 2018. However, you are cordially requested to exercise your voting rights earlier, and call the Help Desk for any inquiries or questions.
- 2. How to exercise voting rights via the internet
  - (1) On the website for exercising voting rights (https://evote.tr.mufg.jp/), please enter the "login ID" and "temporary password" that are indicated on the Voting Rights Exercise Form, and follow the on-screen guidance to enter whether you approve or disapprove each proposal.
  - (2) To prevent unauthorized access ("spoofing") and falsification of the details of votes by third persons other than shareholders, you will be requested to change your "temporary password" on the website for exercising voting rights.
  - (3) You will be provided with a new "login ID" and "temporary password" each time a General Meeting of Shareholders is convened.
- 3. How multiple votes by the same shareholder will be handled
  - (1) If you exercise your voting rights both by postal mail and via the internet, the internet vote shall be considered valid.
  - (2) If you exercise your voting rights multiple times via the internet, the last vote cast shall be considered valid. Also, if you exercise your voting rights multiple times via a personal computer, a smart phone and/or a mobile phone, the last vote cast shall be considered valid.
- 4. Fees incurred when you access the website for exercising voting rights Please note that any fees (internet connection charges, etc.) incurred when you access the website for exercising voting rights shall be borne by the shareholders in question. Similarly, when mobile phones, etc. are used, any packet communication charges or other fees arising from the use of mobile phones, etc. shall be borne by the shareholders.

Inquiries about the system, etc.

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation (Help Desk) Telephone: 0120-173-027 (operating hours: 9:00 - 21:00; toll free, available only in Japan)

Electronic Voting Platform

Shareholders registered in the name of a trust and custody bank, etc. (including standing proxies) may use the Electronic Voting Platform operated by ICJ, Inc., a joint venture established by Tokyo Stock Exchange, Inc. and others, as an alternative electronic method other than the use of the internet as described above for exercising voting rights at the General Meeting of Shareholders of the Company, provided that they have already filed applications for the use of the said platform.